1963

Association of Cancer Institute Directors (ACID), 1963

Office of the President

The University of Texas MD Anderson Cancer Center

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December 2, 1963

Dr. Kenneth M. Endicott
Director
National Cancer Institute
Department of Health, Education and Welfare
Public Health Service
Bethesda 14, Maryland

Dear Ken:

I wish to thank you, in behalf of the Association of Cancer Institute Directors, for your wonderful hospitality during our recent meeting in Washington. I believe that everyone expressed a particular interest in the information that you furnished and all of us went away from the meeting with high hopes of real achievement in the immediate time ahead.

I was sorry that Memorial Hospital was not represented and that Timothy Talbot had to cancel his arrangements at the last minute. Again, our appreciation for your interest and inspiration.

Sincerely yours,

R. Lee Clark, M. D.
Director and Surgeon-in-Chief

RLC/af
R. Lee Clark, M. D.
The University of Texas
M. D. Anderson Hospital and Tumor Clinic
Texas Medical Center
Houston 25, Texas

Dear Lee:

I was horrified to see that the announcement of our last grant from the National Cancer Institute appeared in the local paper as emanating from Senator Keating's office (New York). I think this is a matter for discussion for the next meeting of ACID. I personally feel that all such announcements should be divorced from politics, and that these releases from senators or representatives offices will be associated with similar releases of reclamation projects, highway projects, and the like. That is, the general public will sooner or later assume that such grants have political undertones. In my opinion this would be bad for the Institutes of Health, the medical schools, and ourselves.

Sincerely,

George E. Moore, M.D.

GEM:leu

c: Dr. Endicott
R. Lee Clark, M. D.
Director and Surgeon-in-Chief
The University of Texas
M. D. Anderson Hospital and Tumor Clinic
Texas Medical Center
Houston 25, Texas

Dear Lee:

I am disturbed by the continuing attitude of Ken Endicott that there is adequate financial support for cancer research.

Recently, a Mr. Dorn visited you and subsequently visited Dr. Endicott and then came to Roswell Park. He freely indicated that Dr. Endicott said that there was sufficient funds for cancer research and in fact, that last year he had been unable to spend the funds available to him. It would seem to me that Dr. Endicott is receiving poor advice or else he is not sufficiently acquainted with the needs of cancer research units in the universities and institutes. Frankly, I am appalled by this attitude and feel that it should be discussed at the next meeting of ACID.

Sincerely,

George E. Moore, M. D.

GEM:ns

CC: Dr. I. S. Ravdin
R. Lee Clark, M. D.
Director and Surgeon-in-Chief
The University of Texas
M.D. Anderson Hospital and Tumor Clinic
Texas Medical Center
Houston 25, Texas

Dear Lee:

I have a prior commitment to give a lecture to one of the New York Medical Schools on the first day of the next ACID meeting. I would try the commercial airlines but they scare me. You probably noticed that an airliner recently killed all the good citizens in it while taking off from Rochester, New York. I suppose the stewardess was flying it.

I have corresponded with Ken Endicott about several other matters concerned with major programs in the country and also about a matter which I consider serious; namely, the continuing listing of their new Chief of Carcinogenesis as a member of the Tobacco Industry Research Committee. I agree that they should have contact with all sorts of committees but I do not agree that such a man should be on the official Board of such a group.

I would very much like to see you before November if circumstances permit.

Sincerely yours,

George E. Moore, M. D.

GEMins
July 29, 1963

Dr. George E. Moore
Director
Roswell Park Memorial Institute
Buffalo 3, New York

Dear George:

I am glad to hear that you had a good vacation in the mountains and have returned to the "wars" intact.

There are a number of very important activities at the national level which would make your presence at the ACID meeting advantageous, particularly the one to be held in Washington. Perhaps at this time you could even try the commercial airlines.

Dr. Kenneth Endicott was particularly frank with us at our meeting. However, we are planning a program with him which I hope would permit us to project budgetary needs in cancer for the nation in advance of the appropriation request. It seemed ludicrous to me also that we return the money when so many of us are in need, not to mention the fact that this is the poorest political approach of all.

I look forward to the possibility of a discussion with you between now and November if possible, but at sometime this year, relative to an idea I have concerning the cancer institutes and a possible means of securing more funds for them.

Sincerely yours,

R. Lee Clark, M. D.
Director and Surgeon-in-Chief

RLC/bl
Dear Lee:

I have been mountain climbing in the primitive areas between Idaho and Montana and, therefore, I am late replying to your letter concerning the next meeting of ACID.

I contemplate no revision of the future budget of Roswell Park outlined in the listing of April 30, 1963.

I probably would not be able to attend the ACID meeting of November 21 but I will try to get to Washington on the 22nd. It may be possible for me to attend a meeting in the evening of the 21st if the weather is suitable.

In my opinion the most important item for the agenda is a frank discussion of why Dr. Endicott returned approximately 20 million dollars with the statement that it was not necessary and yet we find that many projects cannot be started because of inadequate funds. I question the advice that the NCI is receiving.

I have not been able to find a qualified member of the senior staff who would be interested in spending a long period of time in Russia.

Sincerely,

George E. Moore, M.D.

GEM: leu
Dear Lee:

I enjoyed greatly our recent although brief meeting in Bethesda July 8th. In reference to the next meeting of the Association of Cancer Institute Directors, scheduled to meet in Bethesda or its environs November 21-22, I have been fortunate in arranging my own plans so that my attendance will be possible.

I extend to you my best wishes for a pleasant summer and a restful vacation. Some place or other word has reached me that you are interested in decreasing the Elk population in Idaho next autumn.

Cordially,

David A. Wood, M. D.
Director

DAW:mt
R. LEE CLARK, M. D.

For the ACID meeting
Mr. John A. Woodward  
Wage and Salary Administrator  
University of California  
Los Alamos Scientific Laboratory  
P. O. Box 1663  
Los Alamos, New Mexico

Dear Mr. Woodward:

Forms for the 1963 National Survey of Professional Scientific Salaries have been completed and are forwarded to you with this letter.

As in the past, we observed these criteria:

1. Considered only the heads of departments and chiefs of sections as "supervisory," We therefore did not complete a form for "supervisory employees having bachelor's or master's degrees."

2. Translated the fields in which degrees are earned literally on the Company Data Sheet. Thus, degrees in biophysics, biochemistry, microbiology, etc., have been placed in the category "other" and not in the stated categories of physics, chemistry, biology, etc.

Sincerely yours,

R. Lee Clark, M. D.  
Director and Surgeon-in-Chief

RLG/bm  
Encl.

cc: Dr. William L. Simpson

bcc: Mr. Boyd
PUBLICATION QUARTERS

1. General and Affairs
2. Sales
3. Research
4. Manufacturing & Engineering
5. Administration
6. Sales & Equipment other than Research
7. Electronics & Electrical Equipment
8. Sales

BUSINESS DIVISION (Check one)

1. No Census Division
2. West North Central
3. South Atlantic
4. Middle Atlantic
5. South Central
6. East North Central

No. of Employees reported on the non-supervisory returns: 2,630,503, June 1947

SUPervision (Please use both your "degree" and "non-degree" categories or your research staff to computing your supervisory percentage, list not technical support people.)

TOP MANAGEMENT Consists of _____ people comprising ___% of the total professional staff.
MIDDLE MANAGEMENT Consists of _____ people comprising ___% of the total professional staff.
NON-SUPERVISORY Consists of _____ people comprising ___% of the total professional staff.
TOTAL Consists of _____ people comprising ___% of the total professional staff.

FIELD OF DEGREE

How many employees did you report with degrees in the following fields?


GENERAL

May we list your organization in a roster of participants? Yes
May we indicate your company's category in a roster? Yes
How many research people did you hire in calendar year 1947?

B.S. 5
M.S. 8
Ph.D. 3

* If more than one company division is included in this return, please list them and their locations on the reverse side of this sheet.
** If reporting on a corporate basis and data are massed in one return, use one company data and check most appropriate division. If reporting several divisions of the same company separately, use one company data sheet for each return.
*** Use this census division if you are reporting on a corporate basis and exist in several census divisions, or if you do not wish your data included in any census division.
# 1963 National Survey of Professional Scientific Salaries

## Monthly Salary Distribution of Non-Supervisory Employees with a Bachelor's or Master's Degree

| Years Since B.S. Degree | 0 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18-21 | 22-24 | 25-26 | 27-28 | 29-30 | 31-32 | 33-34 | 35-36 | 37-38 | 39-40 | 40+ |
|------------------------|---|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|-----|------|------|------|------|------|------|------|------|------|------|------|
| $1700 and over         |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |     |      |      |      |      |      |      |      |      |      |      |      |
| $1500 and under        |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |     |      |      |      |      |      |      |      |      |      |      |
| $1300 and under        |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |      |      |      |      |      |      |      |      |      |      |
| $1100 and under        |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |      |      |      |      |      |      |      |      |      |      |
| $900 and under         |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |      |      |      |      |      |      |      |      |      |      |
| $700 and under         |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |      |      |      |      |      |      |      |      |      |      |
| $500 and under         |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |      |      |      |      |      |      |      |      |      |      |
| $300 and under         |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |      |      |      |      |      |      |      |      |      |      |
| $100 and under         |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |      |      |      |      |      |      |      |      |      |      |
| Under $100             |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |      |      |      |      |      |      |      |      |      |      |

**Card 1**

**Card 2**

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*Part-time*
| Years Since B. S. Degree | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 |
|-------------------------|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|
| $6000 and over          |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $5900 a.m. $6000        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $5800 a.m. $5900        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
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| $5600 a.m. $5700        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $5500 a.m. $5600        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $5400 a.m. $5500        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $5300 a.m. $5400        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $5200 a.m. $5300        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $5100 a.m. $5200        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $5000 a.m. $5100        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $4900 a.m. $5000        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
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| $4600 a.m. $4700        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $4500 a.m. $4600        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $4400 a.m. $4500        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $4300 a.m. $4400        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $4200 a.m. $4300        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $4100 a.m. $4200        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $4000 a.m. $4100        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $3900 a.m. $4000        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $3800 a.m. $3900        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $3700 a.m. $3800        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $3600 a.m. $3700        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| $3500 a.m. $3600        |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |7 |   |   |   |   |   |   |   |

No of People

7 Negative
### Table: 1953 National Survey of Professional Scientific Salaries

#### Monthly Salary Distribution of Supervisory Employees with a Doctor's Degree

<table>
<thead>
<tr>
<th>Years Since B.S. Degree</th>
<th>Card 1</th>
<th>Card 2</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>$2500 and over</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$2000 and over</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$500 and over</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Under $500</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* part-time

**Notes:**
- The table shows the distribution of monthly salaries for supervisory employees with a doctor's degree, categorized by years since obtaining a B.S. degree.
- Salaries are grouped into bands, with each band represented by a number of people.

**Total:**
- The total number of people is indicated at the bottom of the table.
All Survey Participants:

Enclosed are the forms and instructions for the 1963 National Survey of Professional Scientific Salaries, the 17th in the series.

As in the past, the Survey will cover only salaries paid degreed scientists and engineers who spend the majority of their time in research and development.

All salaries reported to the Survey should be effective as of July 1, 1963. These salaries should be base salaries only and should not include bonuses, overtime payments, or any other type of additional payments above the base salary.

The cutoff date for the processing of a company return is August 1, 1963 to make possible an early publication date. We would appreciate the prompt return of all questionnaires.

Thank you for your participation in the Survey. Whenever we can be of further service please be sure to contact us.

Sincerely yours,

John A. Woodward
Wage and Salary Administrator

JGH:rr

Enc.
Instructions for Completion of Forms

(Please fill out all questions to avoid invalidation of your return)

Company Data Sheet

Category

Private Industry. Indicate the industrial field within this general classification which best identifies your operations.

Research Institutes. Laboratories operated under grants and endowments, usually by colleges and universities.

Private Consultants. Private consulting firms and laboratories whose services are available on a fee or commission basis.

A. E. C. Contractors. Prime contractors to the Atomic Energy Commission whose entire facilities at any location are devoted exclusively to Commission work.

Government Laboratories. Laboratories operated directly by Departments or Bureaus of the United States Government and subject to the Classification Act.

Census Division

New England  South Atlantic  East South Central
Maine        Delaware        Kentucky
New Hampshire Maryland        Tennessee
Vermont      District of Columbia Alabama
Massachusetts Virginia        Mississippi
Rhode Island West Virginia
Connecticut North Carolina

Middle Atlantic Georgia
New York        Florida

New Jersey
Pennsylvania

East North Central
Ohio
Indiana
Illinois

Mountain
Montana
Idaho
Wyoming
Colorado
New Mexico

West South Central
Arkansas
Louisiana
Oklahoma
Texas

Page 1 of 3
If your company has plants or divisions in more than one geographical area, you may send a separate return from each area or plant. If you make one return on a corporate basis and do not as a corporation fall entirely into one geographical area, mark census division "0". This will eliminate your return from area breakdowns, but not from any of the other breakdowns.

Size

Company size indicates the number of employees reported on your non-supervisory returns, both B.S.-M.S. and PhD. Supervisory employees should not be reported here.

Supervision

The term "Supervision" as it applies to this survey refers to persons who spend a major portion of their time in the direction and/or administration of a scientific research and development effort.

This group of people can be sub-divided into (a) top management, which deals primarily with policy making, and (b) middle management, which is concerned with the interpretation and execution of policies and is found between top management and the non-supervisory levels.

More precise and detailed definitions are doomed to failure because of organizational differences between companies. It is, therefore, left to the participants to apply the general definitions supplied here, using the statistics from previous surveys as a guide.

Compute supervisory percentages with both your degreed and non-degreed research and development personnel included; do not include technical support people.

Field of Degree

List the number of employees with degrees in engineering, physics, etc. reported on the return without regard to supervision or level of degree.

Salary Data Dispersion Sheet

Which Salaries to Report

Include in your return only the base salaries of degreed employees, engaged in research and development work.

These are employees engaged in an activity which requires formal training in the sciences or engineering and the exercise of scientific
judgments. As a result, we did the National Science Foundation. The nation's research and development is appropriate to those engaged in research in the sciences (including medicine) and engineers in design and development of prototypes and processes.

Do not include employees engaged in quality control, pre- and post-testing, market research, sales promotion or service, research in the social or behavioral sciences, or other non-technological activities or technical services.

Manner of Reporting

Base salaries, effective July 1, 1963 are to be reported in $50,00 intervals by number of years since attainment of B.S. degree, regardless of the type of experience gained since graduation. Enter the total number of people for each year point at the bottom of the column.

Salaries are to be broken down into four groups: (1) Non-supervisory employees holding a Bachelor's or Master's degree, (2) Non-supervisory employees holding a Doctor's degree, (3) Supervisory employees holding a Bachelor's or Master's degree and (4) Supervisory employees holding a Doctor's degree.

For definitions of supervision please refer to the instructions for completion of the Company Data Sheet. Do not report, on the non-supervisory forms, the salaries of personnel whose jobs are primarily supervisory or administrative. Statistics from past surveys show that from 80 to 90% of a professional cadre typically falls into the non-supervisory category. Of the remainder, all but top scientific management, which historically has been reported as the top 2 to 5%, should be submitted in the supervisory part of your return. Therefore, include only scientific middle management salaries in the supervisory section.

Please fill in the code numbers in the upper right hand corner of each of the four salary dispersion sheets. These numbers can be obtained from the Company Data Sheet.

In summary, report only base salaries of degreed scientists and engineers, performing research and development work. Do not report salaries of employees who do not have a college degree.
R. Lee Clark, M.D.
Statler-Hilton Hotel
Washington, D. C.

Dear Lee:

Accompanying this letter is a carbon of my recent letter to Bill Walter.

As you probably know, I spent a full day with Bill on June 25 in Bethesda. At that time I outlined for him the minimum needs we felt would have to be met to provide a clinical facility for the Institute. He was very helpful in pointing out some areas we had overlooked and in suggesting modifications to take care of these shortcomings.

In talking with Bill Walter and Ralph Meader, there seemed to be a consensus that I should not actually request a reduction in the application, but should leave such a suggestion up to the Committee or to the Council. I have not, therefore, submitted any specific request for a minimum program required to establish and support the facility without supporting the specific research projects included in the original application.

Incidentally, this letter to Bill Walter, of which I enclose a copy, was originally drafted to provide an explanation of needs in excess of those originally budgeted for the last two or three years of the seven year period. By phone Bill has told me that there is no legal or technical reason why the Council cannot recommend more than was originally sought and that he may not use this letter at all. I felt, however, that you should have a copy for your own information.

As a result of suggestions by members of visiting committees and staff members of the Research Grants Branch of the N.C.I., I hope that our application for a clinical cancer center is now a reasonable one and that it may receive favorable consideration.

I want to thank you for taking time to review the application and for your helpful suggestions.

Cordially yours,

William L. Simpson, M.D.
Scientific Director

WLS:mv
encl.
July 3, 1963

William A. Walter, M.D.
Research Grants Branch
National Cancer Institute
National Institutes of Health
Bethesda 14, Maryland

Re: CA 0- 7-01 SSS

Dear Dr. Walter:

Since the last visit of Council members, we have given considerable thought to comments and suggestions made concerning our proposed clinical center program. Discussions with you, Dr. Ralph Meader and others have also been most helpful in identifying certain problems, which were not considered or were considered inadequately at the time our application for a clinical center grant was prepared. There are four specific areas, which I now believe we should recognize in order to assure that the proposed program can grow to meet the needs of an increased patient load. These follow:

1. Increased nursing and other patient care personnel will be required as the number of beds in the program is increased. We estimate that one additional staff member at the level of special duty nurse or clinical laboratory technician should be added each year from the second through the sixth years, by which time the full complement of ten supported beds would have been reached.

2. Because of the relatively long interval since the time the application was prepared and the earliest date when it can now be activated, advances are necessary in the salary allowances for the Clinical Director, the Assistant Clinical Director and the Clinical Fellow. Six thousand, six hundred ($6,600) should be added to the annual salary budget to take care of these increases.

3. Our original calculations of bed costs failed to take into account the slow but steady increase that has been, and almost certainly will continue to be occurring in such costs. We propose that the budget for hospitalization be modified to recognize a maximum increase of $1.50 per day per bed for each year of the grant.

In our original application an inadequate allowance was included for annual salary improvements. We believe that the salary figures should be increased at the rate of 5 percent a year.

If you wish, I shall be glad to document the effect of each of these items on the proposed budget. Perhaps at this point, however, it would be sufficient for me to provide you with revisions in the total support requested year by year in order to take care of these increases.

The following lists show the total funds requested in the application year by year and beside these the amount we would like to ask to handle these anticipated increases:
<table>
<thead>
<tr>
<th>Year</th>
<th>Total Original Application</th>
<th>Total Revised Request</th>
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<tr>
<td>1</td>
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<td>$408,736</td>
</tr>
<tr>
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<td>266,500</td>
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<td>319,928</td>
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</tr>
<tr>
<td>7</td>
<td>335,084</td>
<td>403,935</td>
</tr>
</tbody>
</table>

I want to thank you for your time and patience in discussing the many details of this application with me.

Cordially yours,

William L. Simpson, M.D.
Scientific Director
July 2, 1963

Dr. Margaret Sloan,
National Cancer Institute,
Bethesda 14,
Maryland.

Dear Margaret:

Lee Clark has suggested that each member of the ACID's should write to you regarding the trip to Russia in the spring of 1964.

As far as I can tell now, that time of year would be satisfactory for me.

The other question had to do with whether or not we have any staff members who would like to spend 3 to 6 months in Russia at a particular research institute. I know of no one here who speaks Russian who would like to do this.

Kind regards,

Sincerely yours,

T. R. Talbot, Jr.

cc: Dr. Lee Clark
July 1, 1963

Dr. Margaret H. Sloan
Special Assistant to Director
National Cancer Institute
Bethesda 14, Md.

Dear Dr. Sloan:

I understand from Dr. R. Lee Clark that you are exploring possibilities of the cancer institute directors making a tour of Russia next spring. Although we had tentatively indicated at the last meeting of the group that May would be the most satisfactory time, I find that this month is already presenting conflicts which would make it difficult for me to participate.

My first choice would be a trip in June after the 14th. The next choice would be during the month of April.

Sincerely yours,

LPE/he

Leonard P. Elbel, M.D.
Executive Director

cc - Dr. Clark
July 2, 1963

MEMORANDUM

TO : Association of Cancer Institute Directors

SUBJECT : Publications of International Union Against Cancer

Sufficient copies have been obtained of the following publications of the International Union Against Cancer for ACID members, and your set is being forwarded under separate cover:

Technical Report No. 1 - Cancer Control Throughout the World

Technical Report No. 2 - Facilities for the Diagnosis and Treatment of Cancer Throughout the World

R. Lee Clark, M. D.
President

RLC/sf

Like memo. sent to each member of ACID
MEMORANDUM

TO: The Business Manager

THIS WILL AUTHORIZE THE FOLLOWING EXPENDITURE OF FUNDS FOR THE PURPOSE DESIGNATED:

FUND Whittington

PAYEE Medical Arts Publishing Foundation

AMOUNT $59.09

PURPOSE See attached invoice

SEND CHECK TO Dr. R. Lee Clark

R. Lee Clark, M.D.
DIRECTOR
THE MEDICAL ARTS PUBLISHING FOUNDATION
1603 OAKDALE  •  HOUSTON 4, TEXAS

YOUR ORDER NO.  INVOICE NO.  DATE

SHIPPED TO  The University of Texas  
M. D. Anderson Hospital and Tumor Institute  
6723 Bertner Avenue  
Houston 25, Texas

SOLD TO

SUBSCRIPTION TO:

<table>
<thead>
<tr>
<th>DATE</th>
<th>DESCRIPTION</th>
<th>QUANTITY</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
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</thead>
<tbody>
<tr>
<td>6-1-63</td>
<td>Expense for the ACID Meeting</td>
<td></td>
<td></td>
<td>59.09</td>
</tr>
</tbody>
</table>

Please make all checks payable to: THE MEDICAL ARTS PUBLISHING FOUNDATION
1603 OAKDALE
HOUSTON 4, TEXAS

WE THANK YOU KINDLY FOR THIS ORDER.

R. W. Cumley, Ph. D.
General Manager
STATE OF TEXAS
PURCHASE VOUCHER
(For Purchases and Services other than Personal) 6-27-63

Pay to: Medical Arts Publishing Foundation
Address:

Payees
Invoice No. Date

State: THE UNIVERSITY OF TEXAS
Agency: M. D. ANDERSON HOSPITAL, HOUSTON 25, TEXAS
Order No. 4934-743

Dept.
Acct. No. & Title:

DELIVERY DATE DESCRIPTION OF ARTICLES OR SERVICES QUANTITY UNIT PRICE AMOUNT

- Whittington Fund for Dr. Clark

Date Check Mailed: 6-27-63
Cash Discount: %

Agency Approval—
I certify that the above services were rendered, or goods received, and that they correspond in every particular with the contract under which they were procured, and that the invoice is true and correct.

Date Approved for Payment: 6-27-63

By: Title
Sworn to before me this day of 19

Notary Public.

3. For Return With Check to Vendor

Material purchases and rentals covered by this voucher examined and approved

By: Board of Control
June 18, 1963

Dr. Leonard F. Eliel
Oklahoma Medical Research Foundation
525 N. E. 13th Street
Oklahoma City 4, Oklahoma

Dear Doctor Eliel:

Enclosed is a copy of the minutes of the April 29-30 meeting of the Association of Cancer Institute Directors, as compiled by Doctor Simpson. Those of us present for the meeting were generally of the opinion that this was one of the most effective gatherings to date for the exchange of information between the various members of the group.

The next meeting was scheduled for November 21-22, 1963 and it was agreed to accept the invitation of Doctor Endicott to meet in Bethesda or its environs. We hope that all members will be able to attend.

Enclosed, also, are two copies of a revision of the list of "Current and Immediate Needs of Cancer Centers of America" relating to physical requirements. It would be appreciated if you would review the figures for your own institution closely and return a copy to me with any corrections as soon as possible for final analysis. We think that this type of information brought up to date periodically would be of value to Doctor Endicott and others interested in the national programs and the cancer institutes' relationship to them.

Since the last meeting we have heard further concerning the Russian trip. Dr. Margaret Sloan reports that she will explore the possibilities of the group going to Russia in the Spring of 1964. She would like to know if any of the institutes have one or two staff members who would like to spend from three to six months in Russia at a particular research institute. Such a person or persons should be able to speak Russian. It is
requested that you contact Dr. Margaret Sloan, Special Assistant to the Director, National Cancer Institute, Bethesda 14, Maryland about both of these questions, sending a copy to me for information.

I look forward to seeing you at the next meeting if not before. Please consider carefully possible items for the agenda and communicate your suggestions to me at your convenience.

Sincerely yours,

R. Lee Clark, M. D.
Director and Surgeon-in-Chief

RLC/sf
Encls.
Like letter to each member of ACID
cc: Dr. Margaret Sloan
Doctor R. Lee Clark  
Director and Surgeon in Chief  
M.D. Anderson Hospital and Tumor Institute  
Texas Medical Center  
Houston 25, Texas  

My dear Lee:  

I have received your letter relative to the three manuals which were distributed at the Eighth International Congress in Moscow.  

I am able to send you the 15 copies requested of the Technical Report #2, Facilities for the Diagnosis and Treatment of Cancer Throughout the World. I am writing to Doctor Delafresnaye at the Central Office in Geneva, requesting him to send you 15 copies of the manual and 15 copies of Technical Report #1.  

My very best wishes to you.  

Sincerely yours,  

George T. Pack, M.D.
April 24, 1963

Dr. George T. Pack
Department of Surgery
Memorial Hospital
New York, New York

Dear Doctor Pack:

Would you know how we might obtain several copies of the publications of the International Union Against Cancer, listed below, which were distributed at the VIII International Cancer Congress in Moscow?

Manual - International Union Against Cancer
Technical Report No. 1 - Cancer Control Throughout the World
Technical Report No. 2 - Facilities for the Diagnosis and Treatment of Cancer Throughout the World

We have found these of interest and surely want to congratulate you for what must have been a prodigious task in compiling Technical Report Number 1. It fulfills a real need and has become a valuable reference.

If available, I would like to have fifteen of each for distribution to the members of the Association of Cancer Institute Directors, of which I am President, and for reference here at this institution.

Sincerely yours,

R. Lee Clark, M. D.
Director and Surgeon-in-Chief

RLC/bl
Cancer Group
Sets 2-Day Session Here

There will be a meeting of the Association of Chinese Medical Directors Monday and Tuesday at M.D. Anderson Hospital.

The association, founded in 1926, is composed of the卓著 oncologic executives of institutions whose principal activities are concerned with the study and management of malignant conditions.

At its Houston meeting, members will observe the computer facilities at M.D. Anderson and will discuss the applications of computers to both basic and clinical cancer research.

Members of the hospital staff will speak to the association on ways in which computers can be used for record keeping, data processing, research, analysis, and clinical problems in the cancer research institute and hospital.

The association will hold a general business meeting on Sunday afternoon.

Past Section 4
P. 28
4-28-63
Accelerated Public Works Funds. Subdivision of Area Redevelopment Authority.

Consequence of enabling legislation passed by Congress sometime last summer as far as I know. The legislation authorized about $900,000,000 for public works construction of ill-defined diverse works including sewers, airport buildings and municipal buildings. $450,000,000 was appropriated and inasmuch as they did not spend fast enough, at the last minute authorized hospitals as a segment of this fund. I believe approved $40,000,000 for the entire nation. Each state is designated on a formula basis as a "depressed area" or "not depressed" depending upon the circumstances. Some areas are designated as eligible for 50 per cent federal participation and severely depressed areas are designated for 75 per cent. I do not know what the formula is for areas not designated "depressed." The agency through which applications for hospital funds are requested is the Hill Burton office in each state. They are merely the channel through which the applications go. In Pennsylvania we have been frankly told that the ultimate decision will be one made on an entirely political basis. In the case of hospitals the decision is made jointly in some ill-defined fashion by Jack Haldeman's HEW office and in the Department of Commerce by Mr. William Batt, Administrator of Area Redevelopment Authority. I believe, but do not know for certain, that final decision will be made by Batt's office subject to review and advisory opinion made by Haldeman's office. The present enabling legislation expires June 30, 1963. No way of knowing if renewal in sight. Has passed House Appropriation Committee for appropriation of the remainder of $900,000,000, (viz. another $450,000,000). Has passed House floor. Has passed Senate Appropriation Committee by margin of one vote. Its due now for Senate Floor. That's all I know.
April 15, 1963

W. Bradford Patterson, M. D.
Chief of Professional Services
Fondville Hospital
P. O. Box 111
Walpole, Massachusetts

Dear Brad:

It was with regret that I learned of your decision to enter private practice. I am truly sorry that we could not have been of more help to you in accelerating the Cancer Program at Fondville. Certainly it would not seem wise for you to continue under the trying circumstances which have existed for the last several years.

In any event, I will look forward to seeing you at the surgery meetings and during our trips to Boston.

With every good wish.

Sincerely,

George E. Moore, M. D.

GEMins

bcc: Dr. R. Lee Clark

See a blind copy of this may have to reduce our group by 1.
March 14, 1963

Dr. William L. Simpson
Detroit Institute for Cancer Research
4511 John R. Street
Detroit, Michigan

Dear Doctor Simpson:

At the request of Dr. R. Lee Clark, Director of The University of Texas M. D. Anderson Hospital and Tumor Institute, I am enclosing a statement of the patent policy of The University of Texas. This statement has been extracted from The Rules and Regulations of the Board of Regents for the Government of The University of Texas. As you know, this institution is a part of The University of Texas System.

Very truly yours,

E. R. Gilley,
Business Manager

Enclosure

cc: Dr. R. Lee Clark
PATENT POLICY -- Where no specific contract to the contrary has been approved by the Board of Regents, the following policy applies to patents obtained by University employees:

The title to the patent for a discovery or invention by a University employee shall belong to the employee subject to the following provisions:

When total net royalties, or other compensations, are less than $1,000, no payment to the University is required.

When net royalties, or other compensations, amount to more than $1,000 but less than $5,000, 10 per cent of the excess of such royalties or other compensations over $1,000 shall be paid to the University.

When net royalties, or other compensations, amount to more than $5,000, the royalty or other compensation paid the University will be 10 per cent on the amount above $1,000 but less than $5,000, and 20 per cent on all amounts of $5,000 or more.

Where contributions have been made to research projects by private donors, nonexclusive licenses on all inventions or discoveries resulting from such research may be issued on a reasonable basis without discrimination in favor of or against those making contributions in aid of the research.
February 14, 1963

Murray M. Copeland, M. D.
Assistant Director
Texas Medical Center
Houston 25, Texas

Dear Murray:

We will have the following speakers in Omaha during the next 30 days:

Earl Shragg, M. D. University of Wisconsin
February 26 and 27 - "Control Mechanisms in Carbohydrate Metabolism" and "Metabolic and Hormonal Control of Hepatic Phosphoenolpyruvate Carboxykinase and the Malic Enzyme".

Wesley W. Spink, M. D. University of Minnesota
March 8 - "Some Aspects of Host Parasite Interchange in Brucellosis".

Cordially,

Henry M. Lemon, M. D.
Dr. Clark—

Looks like having ACID in April or May will be a tight squeeze?

mw
ACID meeting here April or May 1963

Check possible meeting conflicts.

TMA and AMA journals checked Nov. 1962:

APRIL

1-5 American College of Physicians, Denver
1-4 American Radium Society, Los Angeles
8-11 Surgeons Travel Club, Jackson
16-21 American Society for Experimental Pathology, Atlantic City
22-25 Southwest Surgical, Mexico City

American Society for Head and Neck Surgeons, Florida

28 American Federation for Clinical Research, Atlantic City
26-28 American Association Pathologists and Bacteriologists, Cincinnati
19-20 Board of Regents
24-26 James Ewing Society, New York
25-29 American College of Surgeons, Toronto
28-30 Texas Medical Association

MAY

1-2 Society for Pediatric Research, Atlantic City (? Farber)
9-11 American Thyroid Association, Chicago
23-25 American Association for Cancer Research/(per Dmochowski; not in journals)
Send to Dr. Brad Patterson, Constitution and By-laws, Institutional Plan, Directors Regulations.

Send Dr. Talbot the same thing and in addition send copy of Dr. Ransom's recommendation on Graduate School of Biomedical Sciences.

Mark IN RED on both envelopes
CONFIDENTIAL
for information

a copy of the program (times and titles only) of "The First Annual Symposium on Biomathematics and Computer Science in The Life Sciences" to be held March 28-30, 1963 at the Shamrock Hilton Hotel was mailed to each of the Acid group at Dr. Clark's request.