10.04 Association of American Cancer Institutes (AACI) - Application for Membership, 1974-1975

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Application for Membership
(1975) 10.4
December 17, 1975

MEMO TO: Membership Committee, A.A.C.I.
FROM: Dr. E. A. Mirand, Secretary-Treasurer
SUBJECT: Update of Membership

Enclosed is the updated membership application received today from Dr. Phillip Issenberg for The Eppley Institute for Research in Cancer.

Perhaps the application can be reviewed for possible action at our next meeting to be held in Memphis on January 27-29, 1976.

EAM: co
Enclosure

cc: Dr. M. Copeland
    Dr. R. Lee Clark
    Dr. Robert Johnson
    Dr. C. Ronald Koons
    Dr. Alvin Mauer
    Dr. Timothy Talbot, Jr.
Interoffice Memorandum

TO: Dr. R. Lee Clark

FROM: Murray M. Copeland, M. D.

DATE: November 20, 1974

SUBJECT:

Dear Lee:

Please find attached a copy of Ollie Beahrs' letter to me with a membership application of Mayo Clinic attached. It seems to me to be in order compared to the many other applications we have had in the past. I would appreciate your opinion at your earliest convenience inasmuch as I will try to have a meeting of the Membership Committee very shortly if by round-robin telephone or in person.

Very sincerely,

Murray M. Copeland, M.D.

Enclosure
28 October 1975

Edwin A. Mirand, Ph.D.
Secretary-Treasurer
Association of American Cancer Institutes
Roswell Park Memorial Institute
666 Elm Street
Buffalo, New York 14263

Dear Ed:

The purpose of this note is to endorse the application of the University of Louisville Regional Cancer Center for membership in the Association of American Cancer Institutes.

I am well acquainted with the staff at the University of Louisville and with their organizational orientation and plans. I have every reason to believe that their program already is a strong center that will evolve over the next several years into a comprehensive cancer center. For that reason, I recommend their approval at the earliest available date.

With best regards.

Sincerely,

John S. Spratt, Jr., M.D.
Director
Dr. Edwin A. Mirand  
Secretary-Treasurer  
Association of American Cancer Institutes  
c/o Roswell Park Memorial Institute  
666 Elm Street  
Buffalo, New York 14263  

Dear Ed,

Dr. Palmer Saunders and William Levin of the University of Texas Medical School in Galveston have asked me to write you on behalf of their application to the AACLE for membership as a Special Cancer Center.

I would like to support this application. Dr. Saunders will supply very substantial administrative skills in pulling together their program. They have recruited a very good medical oncologist in the form of Dr. John Costanzi who will fill a very important need. I don't know many of their investigators but people like Alan Goldstein, Brinkley, Barranco and Cohen have made significant contributions to cancer research and I assume that the other investigators are of comparable quality. This administrative clinical and laboratory strength, along with their patient resources as well as the evidence that they have taken the initial organizational steps and have clearly declared their intent, makes them an excellent candidate for a specialized cancer center. There is a University of Texas Cancer System which was developed after I left Anderson and I am not exactly sure how it is organized save for the fact that the headquarters is, and most certainly should be, located at M.D. Anderson. I assume that the organization of the specialized center in Galveston is integrated into the UT Cancer System.

The strength of this application as well as the overall strength of the System with respect to cancer would, of course, be very positively influenced by clear evidence of such integration.

Best regards,

Sincerely yours,

Emil Frei III, M.D.

EF/esd
MEMO TO: Membership Committee, AACI
FROM: Dr. E. A. Mirand, Secretary-Treasurer
SUBJECT: Application for new membership

Enclosed is an application for new membership in the Association of American Cancer Institutes received today from Dr. Charles E. Kupchella, Associate Director of the Cancer Center at the University of Louisville. Also enclosed is a copy of a letter in which Dr. Kupchella refers to a few problems of interpretation.

I am writing to Dr. Kupchella to alert him to the fact the application is not complete until we receive the three letters of support from member organizations. Hopefully he can get these to us in time for possible consideration of their application at our next meeting in January 1976. As these letters are received, they will be forwarded to you immediately.

cc: Dr. Murray Copeland
    Dr. R. Lee Clark
    Dr. Robert Johnson
    Dr. C. Ronald Koons
    Dr. Alvin M. Mauer
    Dr. Timothy Talbot
Dr. Edwin A. Mirand, Secretary-Treasurer
Association of American Cancer Institutes
c/o Roswell Park Memorial Institute
666 Elm Street
Buffalo, New York 14263

Dear Doctor Mirand:

Enclosed please find five copies of our application for membership in the American Association of Cancer Institutes. If you need any additional information or clarification please write or call me at (502) 582-2211, extension 504 or 515.

We had a few problems of interpretation with the application that I hope we resolved satisfactorily. In a number of cases we were not sure whether the "institute" or the "institution" was to be the frame of reference; we used footnotes accordingly.

We also had difficulty with the comprehensive/specialized distinction. We are not sure if the word "comprehensive" is meant as an absolute, i.e. is a comprehensive center one in which there is something going on in every cancer area or is it one in which there is excellence in every area?

Our answer to question #2 was based on the fact that our center serves as this region's major component in the national network of cancer centers and that we have an organized effort -- in one stage of development or another -- in every area that we feel constitutes a comprehensive cancer center. We have not, however, asked the NCI for designation as a "comprehensive" center. If this is a major consideration in the AACI's evaluation of an application, then please change our answer to question #2 accordingly.

Sincerely,

Charles E. Kupchella, Ph. D.
Assistant Professor of Oncology
Associate Director, Cancer Center

CEK:jt

Enclosures
Dr. Murray M. Copeland, Vice-President  
University Cancer Foundation  
University of Texas System Cancer Center  
M. D. Anderson Hospital and Tumor Institute  
Texas Medical Center  
Houston, Texas 77025

Dear Murray:

Our records indicate we have at this moment the following applications for membership to consider, in addition to the one at Galveston, Texas:

UCLA Cancer Center  
Illinois Cancer Council  
Cancer Institute, Hahnemann Medical College and Hospital  
Leo Goodwin Institute for Cancer Research  
Yale Comprehensive Cancer Center  
Regional Cancer Center, University of Louisville

I am receiving calls from Denny Hammond and Shingleton about the Galveston application. Dr. Levin has contacted them asking them to write a letter of recommendation for support. We may have to resolve this issue. As well, they will be pressing us for membership. As you recall, we asked them to identify their oncology components more clearly as well as discuss this matter with Dr. Clark and you as a result of their being a part of the University of Texas System.

Moreover, we will need to arrange a meeting to go over these applications so we can make appropriate recommendations at the January meeting of the Association. Please let me know when you wish to do this.

Sincerely yours,

Ed Mirand
Associate Institute Director, R.P.M.I.; Secretary-Treasurer, A.A.C.I.

Members, Board of Directors

Ed Mirand, M.D.  
New York, New York

Murray M. Copeland, M.D.  
Houston, Texas

Dennis Hammonds, M.D.  
Los Angeles, California

William W. Shingleton, M.D.  
Durham, North Carolina

John S. Spaff, Jr., M.D.  
Columbia, Missouri

Timothy B. Talbot, Jr., M.D.  
Philadelphia, Pennsylvania

John E. Utzmann, M.D.  
Chicago, Illinois
September 30, 1975

Dr. E. A. Mirand
Association of American Cancer Institute
Roswell Park Memorial Institute
Buffalo, New York

Dear Dr. Mirand:

I am familiar with the operation of the Leo Goodwin Institute for Cancer Research and I know the Director and some of the staff. I consider the reputations and qualifications of these people of high calibre.

The commitment of the institute is to basic and applied cancer research and I therefore regard this institute as eligible for membership in the Association of American Cancer Institutes.

Sincerely,

Michael Sigel, Ph.D.
Professor

MMS:fs
September 23, 1975

E.A. Mirand, M.D.
Association of American Cancer Institutes
Roswell Park Memorial Institute
Buffalo, New York

Dear Dr. Mirand:

Dr. Joel Warren, Director of the Leo Goodwin Institute for Cancer Research of Fort Lauderdale, Florida, has asked me to write a letter supporting his application to join the Association of American Cancer Institutes. I have known Joel Warren since my days in medical school and regard him highly as a fine scientist who is dedicated to cancer research. His recent research was done mostly in virology, but since he has been in Ft. Lauderdale, the research under his direction has taken a much broader scope. The Institute is small, but growing. They have a number of good staff members who are interested in cancer in experimental animals and in tissue culture and their work is of high caliber. They do not have clinical collaboration directly; however, Dr. Warren has affiliation with the Cancer Center at the University of Miami and there are several joint projects ongoing between the two institutions. Dr. Warren visits the University often and I believe the collaborative work between the two institutions will grow.

The Leo Goodwin Institute for Cancer Research is not a vast enterprise, but they have good scientists dedicated to cancer research who are doing good work and who are willing to collaborate with other scientists in our area concerning some of the problems facing cancer research. If the By-Laws permit the election of a small special institute of this sort, it would certainly have my firm support for election for membership.

Sincerely yours,

C. Gordon Zubrod, M.D.
Director

CGZ:rm
Dr. Edwin A. Mirand, Associate Director
Roswell Park Memorial Institute
666 Elm Street
Buffalo, New York 14203

Re: Hahnemann Medical College and Hospital

Dear Ed:

I have been asked by the Cancer Institute of Hahnemann Medical College and Hospital to support their application for membership in the AACI as a coordinated center. Dr. Brodsky, its director, has devoted great energy and effort to the development of the cancer center at Hahnemann. The major contributions of this institution are related to the outstanding Outreach Program under the guidance of Dr. Brady and the Cancer Education Program supported by the Medical Oncology group. I hope that this application will be given every consideration for favorable action. If any additional information is necessary, I would be happy to provide it.

Sincerely,

John R. Durant, M.D., Director
Comprehensive Cancer Center

JRD:ps
E. A. Mirand, M.D.
Secretary Treasurer
Association of American Cancer Institutes
Roswell Park Memorial Institute
Buffalo, New York

Dear Dr. Mirand:

I have received your recent letter indicating that the application of the Vincent T. Lombardi Cancer Research Center for membership as a comprehensive center in the AACI was deferred for more information. Possibly the data which we forwarded in the original application did not fully describe our operation and I am glad to forward an additional description. I would hope that this information may allow the reconsideration of our application with acceptance into your organization.

Some brief historical notes may be of benefit to your committee. Development of Georgetown's cancer center began in 1967 when a planning grant for a center was awarded by the NCI for $50,000 for a two year period. A feasibility study was conducted and it was determined that the establishment of a cancer center at Georgetown was highly desirable. This goal was designated as a formal objective of the University by its President and Board of Directors. A table of organization and lines of administrative authority were set up. In 1973 an operational grant with core support of $275,000 annually for a three year period was awarded. This core support was used almost exclusively for recruitment of outstanding cancer scientists and clinicians to the center. In 1974, Georgetown, in conjunction with Howard University, was designated as the 16th Comprehensive Cancer Center in this country by the NCI.

In the relatively brief time since its inception it is our belief that the Lombardi Center has made appreciable achievements. A key goal has been the recruitment of outstanding scientists to lead key research areas. Dr. Philip Schein, a medical oncologist, has been attracted to our campus from NCI and is heading up a vigorous medical oncology group. Dr. Greg Delgado has joined our center as chief of the division of
gynecologic oncology. He comes to us from the M. D. Anderson Hospital and has done an outstanding job in the development of this specialty area. Dr. Alan Scheer, Director of Radiation Therapy at Wayne State University, was recruited to direct this service in the Lombardi Center. A current search is underway for the recruitment of an outstanding Director of Research in Basic Science. Negotiations are currently underway with such a scientist; he is of international stature and will markedly improve our position in basic cancer research. In addition to his own investigative work, he will mobilize all of our own resources and will recruit outstanding scientists to this center. An executive administrative officer is also being recruited. Thus, in the space of a relatively few years, the Georgetown cancer community has grown from two full-time persons to twenty full-time and thirty four part-time professional people. It is anticipated that this growth will continue sharply upward in the course of the next few years.

A major deficiency in the past has been inadequate equipment in x-ray therapy. Stimulated by the Lombardi Center the University is now purchasing an 18 MEV machine, which will markedly enhance our capacities in radiation therapy. In addition, "hard money sources" have been set up for two additional radiation therapists.

As regards research protocols and projects, there are currently 60 of these being conducted in the Lombardi Center. Many of these are multidisciplinary endeavors.

The three year total of currently approved and funded grants is 3.2 million.

In addition to the ongoing funding listed in the table on page 3, a cancer education grant of $780,678 for three years has been site visited: $248,685 is the first annual award for this grant. We are optimistic that this grant will be awarded in whole or in substantial part. A multidisciplinary GI cancer contract has also been submitted which will total over one million dollars for a three year time interval. It is anticipated that this grant will also be awarded.
An impressive amount of grant and contract support has been achieved by the Lombardi Center investigators in the space of the last few years. Present annual support is:

<table>
<thead>
<tr>
<th>Investigator</th>
<th>Project</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Potter</td>
<td>Lombardi Core Support</td>
<td>$275,000</td>
</tr>
<tr>
<td>Geshiger</td>
<td>Biochemistry of Q-B Replicase</td>
<td>20,115</td>
</tr>
<tr>
<td>Katz</td>
<td>Biosynthesis of Actinomycin</td>
<td>60,764</td>
</tr>
<tr>
<td>Smulson</td>
<td>RNA Synthesis</td>
<td>52,068</td>
</tr>
<tr>
<td>Chirikjian</td>
<td>t-RNA in Neoplastic Cells</td>
<td>66,173</td>
</tr>
<tr>
<td>Chirikjian</td>
<td>Purification of t-RNA</td>
<td>65,685</td>
</tr>
<tr>
<td>Chambers</td>
<td>Virus Study in Chemotherapy Patients</td>
<td>200,000</td>
</tr>
<tr>
<td>Abernathy</td>
<td>Breast Cancer Detection</td>
<td>238,000</td>
</tr>
<tr>
<td>Abernathy</td>
<td>Mammography-Thermography Training Program</td>
<td>151,636</td>
</tr>
<tr>
<td>Schein</td>
<td>Pharmacology of Anti-Tumor Agents</td>
<td>43,000</td>
</tr>
<tr>
<td>Binder</td>
<td>Tissue Studies from Cancer Patients</td>
<td>56,000</td>
</tr>
<tr>
<td>Barber</td>
<td>Post-Doctoral Fellowship</td>
<td>12,300</td>
</tr>
<tr>
<td>Shneider</td>
<td>ECOG</td>
<td>120,000</td>
</tr>
<tr>
<td>Feller</td>
<td>Breast Cancer Virus</td>
<td>10,000</td>
</tr>
<tr>
<td>Feller</td>
<td>DNA Polymerases in Human Milk</td>
<td>43,337</td>
</tr>
<tr>
<td>Schein</td>
<td>Colon Cancer Studies</td>
<td>68,000</td>
</tr>
<tr>
<td>Chiavaze</td>
<td>Data Acquisition Program</td>
<td>$25,000</td>
</tr>
</tbody>
</table>

$1,507,078 TOTAL
As might be expected from the data set forth above, the number of cancer patients being referred for treatment to the Lombardi Center is increasing at the present time almost exponentially. It is also apparent that additional construction is mandatory to house all of these burgeoning activities. A 75-bed cancer pavilion has been adopted as a University objective. In addition to bed space a large area for basic research laboratory space is planned. A large out-patient area is included. Fund-raising activities for this center for both construction and operational costs are in effect. A national Lombardi fund-raising committee is at work. The University also has pledged $2,000,000 from its own fund-raising efforts for this building.

Concomitant with these activities a cancer educational program has been set up. As an example, a recent seminar on "The Successfully Treated Cancer Patient - New Problems and Challenges", was published in the journal Cancer. Copies are enclosed herein. A host of other professional educational activities is also underway.

As the Lombardi Center has been designated with Howard University as the 16th Comprehensive Cancer Center in the U.S., and as Howard has been fortunate enough to have been accepted by the AACI for membership, we are hopeful that the AACI may be able to reconsider our application.

We hope we may have a favorable outcome. If I may supply any further information, please do not hesitate to contact me.

Many thanks for your consideration of this request.

Sincerely yours,

John T. Potter, M.D.
Professor of Surgery
Director of the
Vincent T. Lombardi Cancer Research Center

JFP:ch
Enclosures
Dr. Edwin A. Miranda
Associate Director
Roswell Park Memorial Institute
666 Elm Street
Buffalo, New York 14203

Dear Ed:

I should like to endorse the application for membership in the AACI of the Illinois Cancer Council.

Don Putney is on their Advisory Committee and is quite familiar with their programs. We support their application, and hope that it is acted upon favorably by the entire Membership Committee.

Sincerely yours,

T. R. Talbot, Jr.

cc: Dr. S. G. Taylor III
The Fox Chase Cancer Center

September 18, 1975

Dr. Edwin A. Mirand
Associate Director
Roswell Park Memorial Institute
666 Elm Street
Buffalo, New York 14203

Dear Ed:

I would like to endorse the application of the UCLA Cancer Center for membership in the AACI. I have visited there recently and am quite familiar with their programs. I believe that their application should be considered favorably by the Membership Committee of the AACI.

Kind regards,

Sincerely yours,

Tim

T. R. Talbot, Jr.

cc: Dr. R. J. Steckel
September 12, 1975

Dr. Edmund A. Miranda
Secretary-Treasurer
Association of American Cancer Institutes
Roswell Park Memorial Institute
666 Elm Street
Buffalo, New York 14203

Dear Ed:

I am pleased to write in support of the application for membership in the AACI of the UCLA Cancer Center.

As I am sure you realize, UCLA conducts extensive programs of basic and applied cancer research, programs of multidisciplinary clinical care, many programs of cancer education, and is rapidly developing a number of new programs of activities in cooperation with community hospitals, agencies, organizations and health practitioners.

The UCLA Cancer Center boasts a number of outstanding cancer researchers, clinicians and educators, and the Cancer Center is the recipient of a Cancer Center Core Support Grant from the National Cancer Institute. In addition, the UCLA Cancer Center is under consideration for designation by the NCI as an additional comprehensive cancer center.

I feel sure that the application submitted by the Director of the UCLA Cancer Center, Dr. Richard J. Steckel, adequately documents the breadth and merit of Cancer Center activities. It is my opinion that the membership of the UCLA Cancer Center in the AACI is appropriate and will add significant strength to the Association.

Sincerely yours,

Denman Hammond, M.D.
Director

cc: Richard J. Steckel, M.D., Director UCLA Cancer Center

D:207
September 11, 1975

Dr. E.A. Mirand
Roswell Park Memorial Institute
666 Elm Street
Buffalo, New York 14203

Dear Ed,

Dr. Richard J. Steckel, Director of the U.C.L.A. Cancer Center has requested that I write a supporting letter for the membership application of the U.C.L.A. Cancer Center and the Association of American Cancer Institutes.

I have site visited the U.C.L.A. group several times and am quite well acquainted with its development. It would appear that they would qualify either as a comprehensive center, though they are not so designated, or as a specialized cancer center, though in some respects they have a much larger cancer program than that which is defined as a specialized center. As you know, their basic research is excellent and with Don Morton, Mardy Cline, and others they are developing an excellent clinical research program. The School of Public Health under Dr. Lester Breslow is active in cancer control, epidemiology and biostatistical studies. Thus, in my evaluation I think the U.C.L.A. group would qualify for membership and indeed might give strength to the A.A.C.I.

We enjoyed Jerry at the dedication ceremonies but I am only sorry that you had to stay home to hold the fort. Some day we'll get you back to Seattle and I would be delighted to show you through the new Hutchinson Center.

With warm regards,

Yours sincerely,

John A. Hartmann, M.D.
Director,
Division of Hematology/Oncology

JRH/mpg
Dr. E. A. Mirand, Secretary-Treasurer
Association of American Cancer Institutes
Roswell Park Memorial Institute
Buffalo, New York 14203

Dear Ed,

The review of the Yale application for membership as a comprehensive cancer center is a difficult one. At this time all is promise without any supporting performance to allow for identification of the Yale Center as fulfilling the requirements for a comprehensive one. Maybe the best thing to do would be to temporarily review the Yale Center as a special center with a reconsideration for membership as a comprehensive center when all of the component parts are present and operational.

My very best regards.

Sincerely,

Al

Alvin M. Maser, M.D.,
Medical Director

AM/1g
MEMO TO: Membership Committee, AACI

FROM: Dr. E. A. Mirand, Secretary-Treasurer

SUBJECT: New Membership Application

Enclosed is an application for new membership as submitted by Dr. Joel Warren, Director of the Leo Goodwin Institute for Cancer Research in Fort Lauderdale, Florida.

Please review the application so that possible action may be taken at our next meeting in January 1976.

cc: Dr. Murray Copeland
    Dr. R. Lee Clark
    Dr. Robert O. Johnson
    Dr. C. Ronald Koons
    Dr. Alvin M. Mauer
    Dr. Timothy R. Talbot, Jr.
MEMO TO: Membership Committee, AACI

FROM: Dr. E. A. Mirand, Secretary-Treasurer

SUBJECT: Application from Yale University

Enclosed is a partial application for new membership in the Association as submitted by Dr. Jack W. Cole, Director of the Yale Comprehensive Cancer Center in New Haven. Dr. Cole is experiencing difficulty in completing the application since their building program is not finished as yet and he can't identify personnel and space as a part of the Center. See the copy of his covering letter to me and my reply to him.

Perhaps you could review the material Dr. Cole has submitted and offer some suggestions as to how he might complete the balance of his application. I would appreciate receiving a copy of any suggestions you might make.

EAM: co
Enclosure

cc: Dr. Murray Copeland
    Dr. R. Lee Clark
    Dr. Robert O. Johnson
    Dr. C. Ronald Koons
    Dr. Alvin M. Mauer
    Dr. Timothy R. Talbot, Jr.
Dr. E. A. Mirand, Secretary-Treasurer
Association of American Cancer Institutes
Roswell Park Memorial Institute
666 Elm Street
Buffalo, New York 14263

Dear Dr. Mirand:

The Yale Comprehensive Cancer Center intends to seek membership in the American Association of Cancer Institutes and has spent considerable time attempting to meaningfully respond to the formal application.

In May, 1974 the National Cancer Institute awarded a grant to initiate the development of a Comprehensive Cancer Center at Yale and included funds for construction of clinics, in-patient facilities, laboratories and administration areas. These activities will be housed on a new, two-story bridge which will extend from the Yale University School of Medicine to the Yale-New Haven Hospital and in renovated space in adjacent areas of each institution. The construction/renovation will place key areas of cancer related research and treatment programs in closer physical proximity to each other and enhance the opportunities for collaborative efforts between our basic science and clinical departments.

At the present time, since the Cancer Center's building program will not be completed until 1978, it is difficult to identify personnel and space as a part of the Center, as distinguished from the Yale-New Haven Medical Center. As you are aware, there are many programs and people here whose work is primarily in cancer, and they are identifiable; however, it would be inaccurate to designate all of them as members of the Center. Copies of the first four pages of the membership application form are enclosed. We would greatly appreciate your guidance on how to handle the balance of the application so that we may be considered for membership in the near future.

Very truly yours,

Jack W. Cole, M.D.

August 12, 1975
August 19, 1975

Dr. Jack W. Cole, Director
Comprehensive Cancer Center
Yale University School of Medicine
333 Cedar Street
New Haven, Connecticut 06510

Dear Dr. Cole:

I sympathize with your predicament in knowing how to fill out the Association of American Cancer Institutes application because much of your Center has not been realized, specifically in terms of people in the Cancer Center and their programs.

The best thing I can advise you to do is to delineate the people in the Yale-New Haven Medical Center engaged in cancer. Possibly some of these people will be related to the Center and indicate this as possible people to be transferred along with their programs. I don't know how else you can do it and submit a complete application at this time.

We would certainly like to have you in the Association but, as you know, your application has to be reviewed by the Membership Committee and recommended to the membership for approval. We hope this can be done as soon as possible.

Sincerely yours,

Edwin A. Mirani
Associate Institute Director
and Professor, B.P.M.I.;
Secretary-Treasurer, A.A.C.I.

cc: Dr. Murray M. Copeland
1. Name and address of Applicant Institute

YALE COMPREHENSIVE CANCER CENTER
333 Cedar Street
New Haven, Connecticut 06510

2. Category of membership being applied for. (See Instruction Sheet #5a and b).

[ ] Comprehensive
____ Special
____ Corresponding

3. Summarize purpose (objectives) of institute or organization

1. Improve the functional interfaces (research, education and patient care) to emphasize and accelerate the rapid translation of recent basic science research developments to improved diagnosis and treatment of cancer;

2. Improve the access to and delivery of specialized cancer care, with emphasis on communication between providers, new research developments, patient referrals and screening/detection programs.

3. Provide a continuing and broad-based focus and coordination of regional cancer activities (research, education, and patient care) at several levels of participation;

4. Provide additional professional personnel and related supporting resources.

4. ORGANIZATION

Is the applicant institute an element of a larger organization, such as a university, hospital, research center, etc. [ ] no [ ] yes
Specify: Yale-New Haven Medical Center
4.1 Provide an organization chart of the applicant institute
Attachment 1

4.2 Provide the following information on personnel as follows:

PERSONNEL

Professional:

<table>
<thead>
<tr>
<th>MD</th>
<th>PhD</th>
<th>DDS</th>
<th>MD/PhD</th>
<th>MD/DDS</th>
<th>DVM</th>
<th>DVM/PhD</th>
<th>TOTAL</th>
</tr>
</thead>
</table>

Full-time
Part-time
Volunteer
Consultants

Total number of technicians employed by the institution ________.
Total Personnel - All Categories ________.

4.3 Accrediting Agencies, if any. Please list: Accreditation given to Yale-
New Haven Hospital and Yale University School of Medicine: Joint Commission on
Accreditation of Hospitals; State of Connecticut Department of Health; and
Council on Medical Education (AMA & AAMS)

4.4 To whom does the head of the applicant institute report?
Dean (Robert W. Berliner, M.D.), Yale University School of Medicine

4.5 Who appoints the head of the applicant institute? President (Kingman Brewster, Jr.),
Yale University upon recommendation of the Dean, Y.U.S.M.

4.6 Who has review authority over the appointment? Corporation of Yale University

4.7 Who has approval authority? Corporation of Yale University
Head of applicant institute:

.1 Does he have final authority to establish the internal organization of the institute? ______ yes ______ no. If no, who has approval authority?

Dean, Yale University School of Medicine: The approving authority change the institute's organizational structure? ______ yes ______ no

If yes, explain conditions: In collaboration with the Director, Y.C.C.C.

Jack W. Cole, M.D.

Could changes be made over the objections of the head of the applicant institute? ______ yes ______ no

.2 Does he have final authority to appoint key medical, scientific, and management personnel? ______ yes ______ no

If no, who has approval authority? Dean, Y.U.S.M.

Can the approving authority make personnel appointments? ______ no ______ yes,

with the approval of the Director, Y.C.C.C.
5.1 Who coordinates the preparation of the institute's budget? **Executive Officer**

(Roland M. Glenn) with the support of the Business Manager (Harshuk A. Mehta)

5.2 What is the prime source of the institute's budget? 1. Personnel Budget - N.C.I. 100%

2. Construction Budget - N.C.I., 75%; Yale, 12.5% and State of Connecticut, 12.5%

Percent of the total budget? ____________% The secondary source? ____________%

____________________________ Percent of the total budget? ____________%

6/1/74-10/31/75

5.3 How much is the institute's total budget for fiscal year 1975? $1,093,646.

Fiscal year 1975? *$897,290.________ (estimated/actual)

*11/1/75-10/31/76

5.4 To whom is the budget submitted? **National Cancer Institute**

____________________________

5.5 Who reviews the budget submittal? **Executive Officer**, Y.C.C.C.; Director, Y.C.C.C.;

Yale University School of Medicine's Director of Financial Affairs; and

Yale University School of Medicine's Office of Grants & Contracts.

5.6 Who has approval authority over the budget submittal? **Director, Y.C.C.C.**;

Yale University School of Medicine's Director of Financial Affairs; and

National Cancer Institute.

____________________________

5.7 Is the approval authority authorized to modify the budget submittal? ___ no X yes

If yes, which approval authority(s)? **Director, Y.C.C.C. and N.C.I.**

____________________________

5.8 If the total budget submittal is not appropriated by the funding agency, does the head of the institute have final authority as to how the available funds will be allocated within the organizational structure of the institute? ___ no X yes

____________________________ with support and collaboration from the Dean, Y.U.S.M.
August 11, 1975

MEMO TO: Membership Committee, AACI
FROM: Dr. E. A. Mirand, Secretary-Treasurer
SUBJECT: Application for membership

Enclosed is an application for new membership in the Association of American Cancer Institutes as submitted by Dr. I. Brodsky, Director of the Cancer Institute, Hahnemann Medical College and Hospital, Philadelphia, Pennsylvania.

Please review the application so that action can be taken at our next meeting, if possible.

EAM:co
Enclosures

cc: Dr. Copeland
    Dr. Clark ✓
    Dr. Johnson
    Dr. Koons
    Dr. Mauer
    Dr. Talbot

Members, Board of Directors
Edward J. Beattie, M.D.
New York, New York

Murray M. Copeland, M.D.
Houston, Texas

Denman Hammond, M.D.
Los Angeles, California

William W. Shingleton, M.D.
Durham, North Carolina

John S. Spratt, Jr., M.D.
Columbia, Missouri

Timothy R. Talbott, Jr., M.D.
Philadelphia, Pennsylvania

John E. Utterman, M.D.
Chicago, Illinois
July 8, 1975

Dr. Edwin A. Mirand  
Secretary-Treasurer  
Association of American Cancer Institutes  
Roswell Park Memorial Institute  
666 Elm Street  
Buffalo, New York 14203

Dear Ed:

It is my understanding that the Cancer Institute of the Hahnemann Medical College and Hospital wishes to apply to the AACI for membership as a coordinated center.

I have known Dr. Brodsky, director of the Institute, for some years and recommend his application for careful consideration by the membership committee. As you know, Dr. Brodsky has devoted all of his professional energies to hematology and oncology and made substantial contributions to the field. In recent times, cancer related activities at Hahnemann have benefited from his leadership.

In brief, I am pleased to second Dr. Brodsky's application. If further introductory comments are needed, I would be pleased to supply them.

Sincerely,

[Signature]

Albert H. Owens, Jr., M.D.  
Director

AHO:ip
July 7, 1975

Association of American Cancer Institutes
Roswell Park Memorial Institute
Buffalo, New York 14203

ATTENTION: Dr. Edwin A. Mirand

I understand that Dr. Samuel G. Taylor is applying for the Illinois Cancer Council to become a member of the AACI. I am very much in favor of this application.

As you know the various cancer groups in the medical schools in Illinois have formed a consortium known as the Illinois Cancer Council and this group has been designated as a Comprehensive Cancer Center. Dr. John Ultman, director of the University of Chicago Cancer Center, is already a member of the AACI but this center, along with Northwestern and the other medical schools in Illinois are part of the consortium. Thus, this consortium is the parent organization of the group, and I highly recommend that the Director of the Illinois Cancer Council be a member of the AACI. Dr. Samuel Taylor is the present Director of this Council.

I hope that the membership committee will give a favorable response to Dr. Taylor's application.

Sincerely yours,

Harold Rusch

Harold P. Rusch, M.D.
Director, Wisconsin Clinical Cancer Center

HPR/skp
July 3, 1975

Dr. Edwin A. Mirand  
Associate Director  
Roswell Park Memorial Institute  
666 Elm Street  
Buffalo, New York  14203  

Dear Ed:

I understand that Hahnemann Medical College and Hospital has applied for membership as a Coordinated Center. Dr. Isadore Brodsky is head of the program at Hahnemann. We have known him since he was a resident at the University Hospital many years ago. He is a very well trained and competent physician, and has shown great devotion to the development of the cancer program at Hahnemann.

I hope that every consideration will be granted to their application, and if I can provide any additional information, I will be pleased to do so.

Kindest regards,

Sincerely yours,

T. R. Talbot, Jr.

cc: Dr. I. Brodsky  
    Mr. R. D. Putney
MEMO TO: Membership Committee, AACI
FROM: Dr. E. A. Mirand, Secretary-Treasurer
SUBJECT: Application for new membership

Enclosed is an application for new membership in the Association of American Cancer Institutes submitted by Dr. Samuel G. Taylor, Director of the Illinois Cancer Council. They are applying for membership in the Comprehensive category.

I trust this application will be reviewed so that action can be taken on it as soon as possible.

EAM:co
Enclosure

cc: Dr. Murray M. Copeland, Chairman
    Dr. R. Lee Clark
    Dr. Robert O. Johnson
    Dr. C. Ronald Koons
    Dr. Alvin M. Mauer
    Dr. Timothy R. Talbot, Jr.
MEMO TO: Membership Committee, AACI
FROM: Dr. E. A. Mirand, Secretary-Treasurer
SUBJECT: New application for membership

Enclosed is an application for new membership in the Association of American Cancer Institutes submitted by Dr. Richard J. Steckel for the UCLA Cancer Center.

Please review the application for action to be taken at the next meeting of the Association.

FAM:co
Enclosure

cc: Dr. Murray Copeland, Chairman
    Dr. R. Lee Clark
    Dr. Robert O. Johnson
    Dr. C. Ronald Koons
    Dr. Alvin M. Mauer
    Dr. Timothy R. Talbot, Jr.
Interoffice Memorandum

TO: Dr. R. Lee Clark

DATE: June 13, 1975

FROM: Dr. M. M. Copeland

SUBJECT: 

Dear Lee:

Please find attached a copy of my transmittal letter to Ed Mirand and the attachments which are self-explanatory. I would particularly point out an item, Exhibit IV, with its attachments, which points up some of the problems which have arisen with reference to the actions we took as a Membership Committee in Philadelphia. Having talked with you again today, I also recognize the problem with the University of Texas at Galveston, which you have pointed out, and this will be discussed at the meeting of the Membership Committee prior to the business meeting of the AACI. I am requesting that we have a Membership Committee meeting after the dinner on June 18th. I will see what can be done about it.

Very sincerely,

Murray M. Copeland, M.D.

MMC/bjw

Enclosures
June 10, 1975

MEMORANDUM TO THE FILE

I have reviewed the application for new membership in the AACI by the Albert Einstein College of Medicine submitted by Dr. H. Eagle of the Albert Einstein College of Medicine.

A review of the application indicates that they are applying for a Regular Membership - Category: Special Cancer Center. They have 45 investigators who constitute the Cancer Research Center at the Albert Einstein College of Medicine, and that the investigators are conducting a broad series of studies in six general areas: Carcinogenic and Chemotherapeutic agents; Immunology and Genetics; Viral Oncology; Regulation of Growth and Function in Normal and Cancer Cells; Cell Structure and Metabolism in Normal and Cancer Cells; and Clinical Cancer Research.

A review of the application does not give any indication as to the specific research projects under way. They simply list departments and the number of professional and technical staff.

A Tumor Registry is said to have been organized in 1974 and has received 1,400 cases recorded in its first year.

It further appears that they have a common electron microscope facility, and computerized programs for the storage and analysis of clinical and laboratory data. It does not report on its accrediting agencies. It would appear that the head of the Institute, which I presume is Dr. Harry Eagle, reports to the Dean, who appoints the said head of the applicant institution. The President, Dr. Samuel Belkin of Yeshiva University, has the approval authority. The Dean, however, is the key to the appointments and the running of the organization, together with a Steering Committee. The research components of the cancer institute are the various departments doing the research such as cell biology, molecular biology, biochemistry, genetics, etc.

It would appear that they have a rather well-organized training program for predoctoral and postdoctoral fellows, project investigators and clinical fellows. They have an office of education with a full-time director.

The various aspects of the educational program are determined by an educational policy committee with the Dean as the approving authority.

They do not have a cooperative program with the local medical profession.

It is pointed out that cancer research funds were awarded in 1975 to complete an additional 60,000 sq. ft. of laboratory space to permit the expansion of current programs. There is no indication of total space now available.

With reference to patient care, in the future they expect to expand the programs in the department of medicine and establish clinical research programs in the departments of Surgery and Gynecology.
June 10, 1975

MEMORANDUM TO THE FILE

I have reviewed the application for new membership in the AACI by the Albert Einstein College of Medicine submitted by Dr. H. Eagle of the Albert Einstein College of Medicine.

A review of the application indicates that they are applying for a Regular Membership - Category: Special Cancer Center. They have 45 investigators who constitute the Cancer Research Center at the Albert Einstein College of Medicine, and that the investigators are conducting a broad series of studies in six general areas: Carcinogenic and Chemotherapeutic agents; Immunology and Genetics; Viral Oncology; Regulation of Growth and Function in Normal and Cancer Cells; Cell Structure and Metabolism in Normal and Cancer Cells; and Clinical Cancer Research.

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With reference to patient care, in the future they expect to expand the programs in the department of medicine and establish clinical research programs in the departments of Surgery and Gynecology.
Memorandum to the File

Page 2

Review of Albert Einstein College of Medicine

June 10, 1975

With reference to cancer control, they have established a task force in education to provide special cancer teaching as electives to medical students, interns, residents and fellows.

Plans have been initiated to establish cooperative programs with four other cancer centers such as New York University, Columbia University, Mt. Sinai and Sloan-Kettering Memorial Hospital.

Recommendations:

Tentative approval as Regular Member - Category: Special Cancer Center predicated upon clearer identification of space available, indication in more detail of the research projects being carried out, and more definite ideas as to the type of programs they expect to initiate in cancer education and cancer control.

Murray M. Copeland, M.D.

MMC/bjw

cc: Dr. E. A. Mirand
Villejuif, May 27, 1975

Professor E.A. Mirand  
Treasurer A.A.C.I.  
Roswell Park Memorial Institute  
666 Elm Street  
Buffalo, N.Y. 14263 U.S.A.

Dear Professor Mirand,

I have received your letter of May 20, 1975, in which you asked me my opinion of the Fondation Bergonie at Bordeaux.

It acts as one of twenty anti-cancer French centers, and the Fondation Bergonie is among the most important.

I have no fear in recommending its acceptance by the A.A.C.I. as a corresponding member. You will find herewith an account concerning it.

Very kindly yours,

Professor Pierre Denoix
BORDEAUX (Fondation Bergonie)

The regional center of the fight against cancer of Bordeaux and of the Southwest of France carries the name of Fondation Bergonie in memory of its founder. Professor Jean Bergonie was one of the pioneers in radiotherapy, since it was in 1905 that he described the principles since known under the name of Lois de Bergonie and Tribondeau, his collaborator at the time.

Jean Bergonie was another of the artisans of the creation, in each region of France, of specialized hospitals designed for the treatment of cancers, having, besides their vocation of care, a role of teaching and of research.

The Center at Bordeaux was, therefore, one of the first created (1924.) It was laid out, at that time, with only 10 beds, within the walls of a general hospital. In 1924, commenced the construction of a building planned for 50 patients that Jean Bergonie, dying in 1925, did not see achieved. His successor, Professor Georges Bechet, guided well the completion of the work and directed the Center until 1947. Professor Albert P. Lachapele was the third director, from 1947 to 1965. Twenty years having passed since the working out of the project, the premises were antiquated and too small. It was necessary to enlarge and entirely renovate the already existing buildings.

The work was gradually undertaken in 1961 and terminated in 1965, as far as the hospital part is concerned. The actual hospital formed a block of 8 levels; its capacity was for 145 patients, divided into rooms of 1, 2, 3, and 4 beds. A low building, completed in 1966, houses the routine and research laboratories. In the same building are the locations for teaching, the Fondation Bergonie being affiliated with the Faculte de Medecine de l'Universite de Bordeaux. (The Medical School of the University of Bordeaux.)

Finally, 5 pavilions of 4 rooms each are destined for accommodating the nurses.

The Fondation serves the region of Southwest of France. Its area of recruitment extends over the ten following departments: Gironde, Correze, Landes, Basses-Pyrenees, Lot-et-Garonne, Dordogne, Charente, Charente-Maritime, Vienne, Haute-Vienne, whose total population exceeds 4,000,000 inhabitants.

The number of persons who work there are 220, divided among the several administrative sectors, housekeeping and medical, the latter divided into the departments of surgery, radiotherapy, chemotherapy, various specialty clinics, and laboratories of biochemistry, biophysics and histo-pathology.

The doctors number 20, of whom 12 are full-time, including 4 resident interns and 12 hospital externs.

Under the responsibility of a Chief Nurse, there are 30 nurses and aid-attendants. Medical technicians number 20. There are 10 medical secretaries.

The surgical department, situated on the last (top ?) floor, comprises an air-conditioned surgical block, composed of 2 sterile operating rooms, the sterilization quarters, the premedication rooms, and a recovery room with 3 beds; all the equipment is modern, the oldest material being no more than 5 years old.
The radiotherapy department, situated underground, has installations of two telecobalt therapy units, one of which, loaded with 2000 curies, is fixed; the other, loaded with 1500 curies, rotates; an apparatus for classic radiotherapy of 250 KV, an apparatus (contact) for intracavity irradiation; a stock of needles and tubes of radium and a supply of radio-isotopes.

To give an idea of the activity of the service, 24,579 sessions of telecobalt were carried out in 1968. The annual progression is of the order of 10%. In February, 1970, a linear accelerator of 32 MeV. was installed.

The number of new patients seen each year is actually 2000. The number of days of hospitalization in 1968 was 51,773, for 145 beds, that is to say, the hospital worked at saturation, and the delays in admission were far too long. Also, new work of enlargement carried the scope of capacity to 200 beds in January, 1970.

Up to 1963, the date of putting into service the first new buildings, the recruitment of nurses posed some problems, as in all hospitals.

After the Fondation was in new housing and the entire hospital constituted the most modern in the region, the requests for employment have been flowing in, which permits selection of personnel and maintaining a high degree of technique. The nursing personnel, besides, is remarkably stable, which, perhaps, can be considered as indirect proof of the satisfying character of the conditions of work.

The ambition of the medical team is to be in the vanguard of methods of treatment of cancers. It is, thus, that in recent years, chemotherapy has been vigorously developed and, notably, intra-arterial chemotherapy.

Under the experimental plan, a research team is preparing an animal laboratory of 200 m², and including improved equipment, notably an electron microscope (Philips EM 300), to subjugate, particularly in the field of cytogenetics, the long and difficult study of chromosomal anomalies of human cancers and in that of physiopathology, by the exploration of ganglionic reactions to the immunologic order of certain tumor grafts.
Villejuif, le 27 mai 1975

M. le professeur E.A. MIRAND
Trésorier A.A.C.I.
Roswell Park Memorial Institute
666 Elm Street
BUFFALO NEW YORK 14263 USA

Cher professeur Mirand,

J'ai bien reçu votre lettre du 20 mai 1975 dans laquelle vous me demandez mon avis sur la Fondation Bergonie à Bordeaux.

Il s'agit d'un des vingt centres anticancéreux français et la Fondation Bergonie est parmi les plus importants.

Je ne peux que recommander son acceptation par A.A.C.I. comme membre correspondant. Vous trouverez, ci-joint une notice la concernant.

Bien amicalement à vous.

Professeur Pierre DENOIX
Le Centre régional de lutte contre le cancer de Bordeaux et du Sud-Ouest de la France porte le nom de Fondation Bergonié en souvenir de son créateur. Le Professeur Jean Bergonié fut l'un des pionniers de la radiothérapie, puisque c'est en 1905 qu'il décrit les règles communes depuis, sous le nom de Lois de Bergonié et Tribondeau, son collaborateur de l'époque.

Jean Bergonié fut en outre l'un des artisans de la création, dans chaque région de France, de formations hospitalières spécialisées dans le traitement des cancers, ayant, outre leur vocation de soins, un rôle d'enseignement et de recherche.


Les travaux furent entrepris en 1961 et terminées en 1965 en ce qui concerne la partie hospitalière. L'hôpital actuel forme un bloc de 8 niveaux ; sa capacité est de 145 malades répartis en chambres de 1, 2, 3 et 4 lits. Un bâtiment bas, terminé en 1966, héberge les laboratoires de routine et de recherche. Dans ce même bâtiment sont les locaux d'enseignement, la Fondation Bergonié étant affiliée à la Faculté de Médecine de l'Université de Bordeaux.

Enfin, 5 pavillons de 4 chambres chacun sont destinés au logement d'infirmières.

La Fondation dessert la région du Sud-Ouest de la France. Son aire de recrutement s'étend sur les dix départements suivants : Gironde, Corrèze, Landes, Basses-Pyrénées, Lot-et-Garonne, Dordogne, Charente, Charente-Maritime, Vienne, Haute-Vienne, dont la population globale dépasse 4 000 000 d'habitants.

Le nombre de personnes qui y travaillent est de 220 réparties dans les divers secteurs administratif, hôtelier et médical, ce dernier divisé en départements de chirurgie, radiothérapie, chimiothérapie, spécialités cliniques diverses et laboratoires de biochimie, biophysique et histopathologie.

Les médecins sont au nombre de 20, dont 12 à plein-temps, auxquels il faut ajouter 4 internes résidents et 12 externes des hôpitaux.

Il y a sous la responsabilité d'une infirmière en chef, 30 infirmières et aides-soignantes. Les techniciens médicaux sont au nombre de 20. Il y a 10 secrétaires médicales.

Le département de chirurgie, situé au dernier étage, comprend un bloc chirurgical climatisé, composé de 2 salles d'opération stériles, les locaux de stérilisation, les salles de prémédication et une salle de réanimation de 3 lits ; tous les équipements sont modernes, le matériel le plus ancien datant de 5 ans.

Le département de radiothérapie, situé au sous-sol, groupe 2 installations de télécobaltothérapie dont l'une, chargée à 2 000 curies, est fixe, l'autre chargée
à 1500 curies est rotative, un appareil de radiothérapie classique à 250 kV, un appareil de radiothérapie de contact en endocavitaire de 100 kV, un stock d’aiguilles et de tubes de radium, une pièce de stockage des radio-isotopes.

Pour donner une idée de l’activité de ce service, 24 579 séances de télécobalt ont été faites en 1968. La progression annuelle est de l’ordre de 10 %. En février 1970, doit être installé un accélérateur C.S.F. de 32 MeV.

Le nombre de nouveaux malades vus chaque année est actuellement de 2 000. Le nombre de journées d’hospitalisation a été en 1968 de 51 773 pour 145 lits, c’est-à-dire que l’hôpital travaille à saturation et que les délais d’admission sont parfois trop longs. Aussi, de nouveaux travaux d’agrandissement en cours porteront la capacité d’hébergement à 200 lits dès le 1er janvier 1970.

Jusqu’en 1963, date de la mise en service des premiers bâtiments neufs, le recrutement des infirmières posait des problèmes, comme dans tous les hôpitaux.

Depuis que la Fondation a été remise à neuf et constitue l’ensemble hospitalier le plus moderne de la région, des demandes d’emploi ont afflué, ce qui permet de sélectionner le personnel et de maintenir un haut degré technique. Le personnel infirmier est d’ailleurs remarquablement stable, ce qui peut être considéré comme une preuve indirecte du caractère satisfaisant des conditions de travail.

L’ambition de l’équipe médicale est d’être à l’avant-garde des méthodes de traitement des cancers. C’est ainsi que, dans les années récentes, la chimiothérapie a été fortement développée et notamment la chimiothérapie par voie intra-artérielle.

Sur le plan expérimental, une équipe de recherche, disposant d’une animalerie de 200 m² et d’un matériel perfectionné comportant notamment un microscope électronique Philips EM 300 s’est attelé, en particulier dans le domaine de la cytogenétique, à la longue et difficile étude des anomalies chromosomiques des cancers humains et dans celui de la physiopathologie, à l’exploration des réactions ganglionnaires d’ordre immunologique à certaines greffes tumorales.
MEMORANDUM TO THE FILE

June 12, 1975

The application for membership in the AACI from Rush Presbyterian St. Luke's Cancer Center requesting Regular Membership as a Special Cancer Center has been received.

Three accompanying letters of recommendation are in hand from Dr. Alvin M. Mauer of St. Jude Children's Research Hospital, Dr. Denman Hammond of the University of Southern California Cancer Center and Dr. Edward J. Beattie, Jr., of Memorial Sloan-Kettering Cancer Center.

The purpose and primary objectives of the institution are to develop a specialized cancer center, in the area of multi-disciplinary management of breast cancer and multi-departmental basic research on breast cancer. These activities will be coordinated and integrated with the programs of the Illinois Cancer Council which, as I understand it, has recently been designated by the NCI as a Comprehensive Cancer Center. Following the development of special programs in breast cancer, they propose to develop similar and parallel programs in other site specific areas and to ultimately build up a program to be comparable with other comprehensive cancer centers.

The request points out that the Rush Presbyterian St. Luke's Cancer Center is an element of a larger organization being firstly the Rush Presbyterian St. Luke's Medical Center which is a component of the Rush University system involving the medical school, graduate school and a number of midwest undergraduate colleges.

The developmental phase of the cancer center is just getting underway, and the proposed organizational chart is attached, which they advise may be changed with further developments within the cancer center and the institute as a whole.

In discussing the professional staff, they give the overall full-time, part-time staff and consultants for the St. Luke's Presbyterian Center as a whole and it is difficult to analyze specifically the number of individuals concerned primarily with the cancer program.

The line of authority for reporting is to the Dean or Deans of the Medical College, but a statement on the final structure of the graduate school and research institute is still undecided. The reviewing authority over appointments has not yet been defined except that the final authority will ultimately rest with the Board of Trustees. Staff appointments throughout the institution are now approved by the hospital staff for hospital appointments, and by the faculty for faculty appointments. The apportionment of the institution's total budget for the fiscal year ending 1974 for cancer was $200,000, and for the fiscal year 1975 is $400,000. The budget is submitted to the management council of Rush Presbyterian St. Luke's Medical Center having been first reviewed by the "cancer center" personnel.
It is pointed out that in 1974 the budget for the Rush Presbyterian
St. Luke's Medical Center was $75.6 Million and in 1975 was $86.4 Million.

The approval authority actually is unclear within the organized structure
of the medical center. It is assumed that while the organizational structure
is still being formulated, that the executive committee will have the final
authority.

For discussion of items under basic science, supplemental Page 10A has
been provided which does not indicate a team effort for primary basic research.

With reference to clinical research, no specific number of beds are
identified. It does cite that just short of 900 acute care beds and an
additional 3,000 beds throughout the Rush network are available. Cancer patients
occupy between 15-20% of the hospital beds. There is no information on the
number of cancer patients seen, registered, hospital days, procedures, etc.
The clinics providing patient care include medical oncology, hematology and
therapeutic radiology. The other disciplines involving care for patients in
general and also cancer are general medicine and general-specialized surgery
where some cancer patients are housed with other patients.

Under the heading of basic science and clinical research it is stated
that the core activity of the cancer program is primarily designed to coordinate,
facilitate, and disseminate cancer research and care information throughout the
institution and its network. It is further stated that cancer related research
projects are on-going in a number of departments but are not at this time an
integral part of the cancer center, and the various areas are identified on

It is pointed out that the institution maintains an active and detailed
Tumor Registry for both general evaluation as well as detailed evaluation in
specific areas and that a region-wide data base involving all of the cancer
facilities related to the Illinois Cancer Council is under development.

The request identifies educational programs as involving medical students
and the residents and fellows training programs, but do not identify the
specific fellowship programs or the number of candidates involved. It is
stated that the institute has authority to develop its own educational programs,
but not autonomy extending into the medical school and other graduate programs.
Programs are provided by joint compromises of varying priorities. It is stated
that the cancer center activities are internally controlled but educational
activities involving other departments and the medical school are jointly
negotiated.

Under cancer control, it is noted that there is a funded Head and Neck
Cancer network with numerous cooperative trial programs represented at Rush,
i.e., ECOG, RTOG, SECO, GOG, etc.

The cancer control and educational activities are under the broad direction
of the cancer core program involving the Tumor Committee.
Under the heading of expansion plans and research activities, the core activities of the Rush Presbyterian St. Luke's Cancer Center are just in the formative stages and considerable time will be needed in the development of appropriate operational activities. There are not now specific research patient care or cancer control program facilities under consideration, but it is anticipated that such will develop in the coming years.

A list of the various research activities related to cancer within the various departments is appended which reflects considerable interest in the cancer problem.

In my opinion, the organization is not nearly jelled though it is in the hands of an excellent director, Dr. Frank B. Hendrickson. There are many areas of importance which are not yet crystallized and which are necessary to identify the organization as a truly specialized cancer center though there is no question that the basic framework is present. In view of the fact that the GAO is making an independent analysis of the independent programs approved by the AACI and/or the NCI, I would hesitate to do more than suggest that action on this request be deferred, giving them further time to sufficiently crystallize the program as an identifiable cancer center and not a medical center with cancer activities going on within its organization.

Murray M. Copeland, M.D.

cc: Dr. Edwin A. Mirend

Dr. R. Lee Clark
Appendix

To

Report from the Membership Committee

A. Reinstatement of Regular Membership - Comprehensive Cancer Centers

1. The University of California at San Francisco Cancer Research Institute

The Committee recommended reinstatement as a Regular Member - Category: Comprehensive Cancer Center. I note that there are no letters of recommendation accompanying the application. I have talked with a member of NCI staff as a confidential matter and have received the following comments from him (See Exhibit V attached). He does not want his name mentioned with reference to this. I am certain that the membership committee should discuss this membership request further; perhaps for deferral.

B. Up-dating of Regular Membership - Special Cancer Centers

1. Kettering-Meyer Laboratory of Southern Cancer Research Institute, Birmingham, Alabama

I found everything to be in order.

C. New Applications for Corresponding Memberships

2. Manitoba Cancer Treatment & Research Foundation, University of Manitoba, Canada

There are no letters of recommendation available, nor is there any indication of there having been a site visit.

D. New Applications for Regular Membership - Special Cancer Centers

1. Vincent T. Lombardi Cancer Research Center, Georgetown University Medical Center

I am somewhat familiar with the circumstances of this organization. I have talked with a member of NCI staff (See his comments attached, Exhibit VI). In spite of his comments, I strongly feel that we should give this organization Special category status in view of the relationship identified between Howard and Georgetown as a coordinated cancer center. This will add incentive to become a comprehensive cancer center (the one umbrella deal is a problem).

2. The University of Texas Medical Branch at Galveston, Texas

There are no letters of recommendation from any of the membership committee. Dr. Clark has pointed out that the University of Texas System Cancer Center is planning to develop a Comprehensive Cancer Center to involve the other medical components of the University of Texas System concerned with the cancer problem and feels that this proposal for membership should be held in abeyance.
3. Cancer Epidemiology and Prevention Research Center, Harvard School of Public Health, Boston

There are no letters of recommendation in the file and no indication of a site visit.

4. Frederick Cancer Research Center, Frederick, Maryland

Three letters are available; two letters of recommendation are available and one letter setting forth the peculiarities of the organization and possibly recommending the organization. My discussion with Dr. Rauscher recently concerning this program is known to you.

5. Worcester Foundation for Experimental Biology, Shrewsbury, Massachusetts

There are no letters of recommendation, nor evidence of a site visit.

6. Northwestern University Medical School, The Cancer Center, Chicago, Ill.

There are two letters of recommendation in the file and I have talked with Dr. Edward Scanlan of the surgical faculty of Northwestern Medical School about their program.

7. Wistar Institute, Philadelphia, Pennsylvania

There are no letters in the file. Dr. Talbot is familiar with this institute.

E. Recommendations for New Membership - Affiliate Members

1. Kern Community Cancer Center, Bakersfield, California

There is a letter from Dr. Donovan endorsing the application for affiliate membership of the AACI. When I reviewed the actual application, there was not one whit of information furnished as to the progress having been made by the organization since we turned down the previous request. I assume, however, that Article III, Section 2, Paragraph 1-B of the By-Laws has been satisfied on the basis of the endorsement of that center by Dr. Hammond for affiliate membership in the AACI.

F. Other Matters

2. The erroneous name: University of Southern California at Los Angeles Cancer Center should be changed to: University of California at Los Angeles (UCLA) Cancer Center.

3. Eppley Institute for Research in Cancer, Omaha, Nebraska

I find that I do not have a copy of the application or any actions taken subsequently. The file has apparently been lost. I wonder if you could furnish me with a duplicate file at your convenience.

Murray M. Copeland, M.D.
June 11, 1975

EXCERPT FROM "MEMORANDUM TO THE FILE"

I have today talked with a reliable source re the University of California at San Francisco Research Cancer Institute and the following information was developed:

1. The new director of the institute is not an oncologist and is not a cancer scientist; is not oriented in the cancer field at all, and has been in director status for only 6 months. My source felt that the cancer program is so newly developed that it is not sure what direction it will take. It was hard to identify if for qualification as a comprehensive cancer center.

2. There is developing in Northern California a group of organization heads (Stanford, University of California at Davis, University of California at San Francisco, etc.) which Dr. Rosenberg is heading up. They are recruiting a director for the entire program in Northern California. The kind of people they are looking for the directorship are like the caliber of Paul Carbone. The situation is such that if the AACI accepts one member of this group, the rest of the group will claim that they also should be accepted for membership. There is "trouble down below" and the source is against acceptance of this or any other of the institutes who will be joining this group. It was suggested that the application be deferred at this time based on recent developments for a Northern California Comprehensive Cancer Center as informed.

Murray M. Copeland, M.D.
June 11, 1975

EXCERPT FROM "MEMORANDUM TO THE FILE"

In talking with a reliable source about the Vincent T. Lombardi Cancer Research Center at Georgetown University, the following information was developed:

The NCI has identified Howard University and Georgetown University as a cooperative program as a comprehensive cancer center. It should be a single membership in the AACI, as viewed by the NCI. I stated that Howard has been accepted independently as a comprehensive cancer center. It was suggested that Georgetown simply be added to the "umbrella" and so indicate acceptance in this fashion. It would be a mistake to accept the application on its own; it might force Georgetown to make the necessary changes that they should already have made to bring them up to acceptability as a comprehensive cancer center. It was recommended to defer action on this institute and also that it was not recommended as a "special" designation either.

Murray M. Copeland, M.D.
Subject: Application to the AACI of Rush-Presbyterian-St. Luke's Medical Center

Dear Edwin:

At the request of Frank R. Hendrickson, M.D., Director of the Rush Cancer Center, I am sending to you this letter in support of their application for membership.

The Rush Cancer Center has summarized its goals in their application. I am well acquainted with their organization, with their staffing and with the ability to carry out the proposals which have been outlined.

The operation of the Medical, Surgical and Radiological Oncology services has been well established and the interaction between these services and other programs is ever growing.

The Rush Cancer Center works together with the Illinois Cancer Council and in this manner, they contribute not only to the solution of problems in their own area but toward the promotion of various projects in the state of Illinois.

I recommend that this application be acted upon favorably by the Association.

Should you have any additional questions, please do not hesitate to call on me.

Sincerely yours,

[Signature]

John E. Ultmann, M.D.
Director
May 16, 1975

MEMO TO:    Dr. Robert O. Johnson  
             Dr. Alvin M. Mauer

FROM:      Dr. E. A. Mirand, Secretary-Treasurer

SUBJECT:   New Application for Review

This morning I received a new application for membership in the AACI from Dr. Mahlon B. Hoagland from The Worcester Foundation for Experimental Biology in Shrewsbury, Massachusetts. I shall take this application to the AACI Membership Committee meeting to be held next Monday, May 19th, in Philadelphia. Possibly we will be able to take action on the application at that time.

Enclosed is a copy of the application for your files. Should you have any comments to make concerning the application, please send them on to Dr. Copeland with a copy to me.

EAM: co
Enclosure

cc: Ed Clark

---

Edward J. Beatle, M.D.  
New York, New York

Murray M. Copeland, M.D.  
Houston, Texas

Denman Hammond, M.D.  
Los Angeles, California

William W. Chungston, M.D.  
Durham, North Carolina

John S. Smith, Jr., M.D.  
Columbia, Missouri

Timothy R. Talbot, Jr., M.D.  
Philadelphia, Pennsylvania

John E. Ulmann, M.D.  
Chicago, Illinois
May 5, 1975

MEMO TO:  Membership Committee, AACI
FROM:  Dr. E. A. Mirand, Secretary-Treasurer
SUBJECT:  Applications for New Membership

Enclosed are two applications for new membership in the AACI:

(1) Vincent T. Lombardi Cancer Research Center, Georgetown University Medical Center

(2) Manitoba Cancer Treatment and Research Foundation

Both of these applications are applying for the category of Comprehensive Cancer Centers. Perhaps these applications can be reviewed in time for consideration at the next meeting of the Association in Boston in June.

cc:  Dr. Copeland, Chairman
     Dr. Clark
     Dr. Johnson
     Dr. Koons
     Dr. Mauer
     Dr. Talbot

Members, Board of Directors
Edward J. Beatle, M.D.
New York, New York

Murray M. Copeland, M.D.
Houston, Texas

Dennis Hammers, M.D.
Los Angeles, California

William W. Shingleton, M.D.
Durham, North Carolina

John S. Spren, Jr., M.D.
Columbus, Missouri

Timothy R. Talbot, Jr., M.D.
Philadelphia, Pennsylvania

John F. Wexler, M.D.
Chicago, Illinois
Interoffice Memorandum

TO: Dr. R. Lee Clark

FROM: Dr. M. M. Copeland

DATE: April 15, 1975

SUBJECT: Application for Membership in AACI - Frederick Cancer Research Center

Dear Lee:

I have just received from Ed Mirand a request for membership in the AACI by the Frederick Cancer Research Center (See Exhibit I). We will be planning a meeting of the committee some time in May. Would you kindly give me your comments about this application? It is my understanding that the Frederick Cancer Research Center is part of the NCI which is already a member and would this not bring us to the same dilemma that we had at Wisconsin with the three programs there which have been finally resolved by having one large center represent the various facets of the program?

Very sincerely,

Murray M. Copeland, M.D.

MMC/bjw
April 2, 1975

MEMO TO: Membership Committee, AACI

FROM: Dr. E. A. Mirand, Secretary-Treasurer

SUBJECT: Application for Membership

Enclosed is the application for membership in the AACI as submitted by new Director of the Cancer Research Institute at the University of California in San Francisco, Dr. Stephen B. Shohet.

I trust this application can be reviewed so that action can be taken on it at our next meeting of the Association to be held in Boston on June 18-20, 1975.

EAM: co
Enclosure

cc: Dr. Murray M. Copeland, Chairman
Dr. R. Lee Clark
Dr. Robert O. Johnson
Dr. C. Ronald Koons
Dr. Alvin M. Mauer
Dr. Timothy R. Talbot, Jr.
April 2, 1975

MEMO TO: Membership Committee, AACI
FROM: Dr. E. A. Mirand, Secretary-Treasurer
SUBJECT: Updated Application - Southern Research Institute

On January 8, 1975 an updated membership application was received from the Southern Research Institute. Copies of the application were forwarded to the members serving on the Membership Committee at that time. However, action was not taken on this application at our last AACI meeting in January and in the meantime a new Membership Committee has been appointed.

Therefore, enclosed is a copy of the updated application submitted by Dr. Howard Skipper for the Southern Research Institute, which I trust can be given consideration for action at the next meeting of the Association in Boston in June.

EAM: cc
Enclosure

cc: Dr. Murray M. Copeland, Chairman
Dr. R. Lee Clark
Dr. Robert O. Johnson
Dr. C. Ronald Koons
Dr. Alvin M. Mauer
Dr. Timothy R. Talbot, Jr.

Roswell Park is now on a direct inward dialing telephone system. The number of this office is ___________. 

March 12, 1975

MEMO TO:       Membership Committee, AACI
FROM:          Dr. E. A. Mirand, Secretary-Treasurer
SUBJECT:       Application for Membership

Enclosed is an application for membership in the AACI as submitted by Dr. Brian MacMahon for the Cancer Epidemiology and Prevention Research Center of the Harvard School of Public Health in Boston.

I trust this application can be reviewed so that possible action may be taken concerning it at our next meeting in June.

EAM:co

cc: Dr. Copeland, Chairman
    Dr. Clark
    Dr. Johnson
    Dr. Koons
    Dr. Mauer
    Dr. Talbot

Roswell Park is now on a direct inward dialing telephone system. The number of this office is _________.
March 19, 1975

Dr. Edwin A. Mirand, Assistant Director for
Educational Affairs
Roswell Park Memorial Institute
666 Elm Street
Buffalo, New York 14203

Dear Ed:

I have received the following applications for membership in the AACI:
(1) Cancer Epidemiology and Prevention Research Center of the Harvard School
of Public Health in Boston and (2) Fondation Bergonie, Bordeaux, France.
Due to my experience as Chairman of the Membership Committee, I feel we should
have a meeting of this Committee to make a final decision about the applica-
tions. I have therefore decided, unless I am otherwise directed by the
President, to hold a meeting of the Membership Committee some time prior to
the June meeting in order to adequately review the various applications. I
presume you are writing each applicant and indicating that the application
has been received and will be taken up at the June meeting. If you have not
done so, please advise and I will do so.

Sincerely,

Murray M. Copeland, M.D., Vice President
University Cancer Foundation

MMC:jr

c:  Dr. R. Lee Clark
Dr. Robert O. Johnson
Dr. C. Ronald Koons
Dr. Alvin M. Mauer
Dr. Timothy R. Talbot, Jr.

P.S. What is the status of the Southern Research Institute?
MEMO TO: Membership Committee, AACI
FROM: Dr. E. A. Mirand, Secretary-Treasurer
SUBJECT: Application for New Membership

Enclosed is the application for new membership in the Association of American Cancer Institutes for the category "Special", submitted by the Rush Presbyterian St. Luke's Cancer Center, 1753 West Congress Parkway, Chicago, Illinois. Also enclosed is a copy of a letter of endorsement by Dr. Ulmann.

Please review the application so that action can be taken on it as soon as possible.

EAM:co
Enclosure

cc: Dr. Murray M. Copeland, Chairman
Dr. R. Lee Clark
Dr. Robert O. Johnson
Dr. C. Ronald Koons
Dr. Alvin M. Mauer
Dr. Timothy R. Talbot, Jr.
June 2, 1975

MEMO TO:  Membership Committee, AACI
FROM:  Dr. E. A. Mirand, Secretary-Treasurer
SUBJECT:  Application for New Membership

Enclosed is an application for new membership in the Association, submitted by Dr. H. Eagle from the Albert Einstein College of Medicine, Yeshiva University, in the Bronx, New York. They are requesting membership in the "Special" category.

Please review for consideration and action by the membership possibly at the next meeting of the AACI in Boston in June.

EAM:co
Enclosure

cc:  Dr. Murray Copeland, Chairman
     Dr. R. Lee Clark
     Dr. Robert O. Johnson
     Dr. C. Ronald Koons
     Dr. Alvin M. Mauer
     Dr. Timothy R. Talbot, Jr.